



A CHANGING RISK LANDSCAPE

INSURANCE ROUNDTABLE 2021 ANNUAL CONFERENCE

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PEOPLE RISKS

- Health and safety
- Remote working
- Talent practices

...and what about vaccinations...?

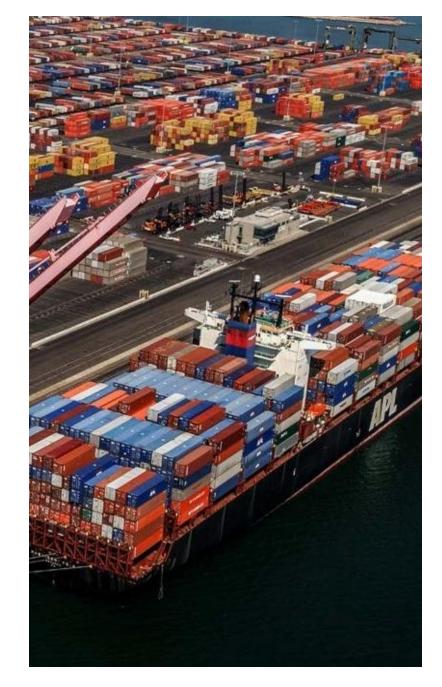


DIGITAL RISKS



POLITICAL RISKS

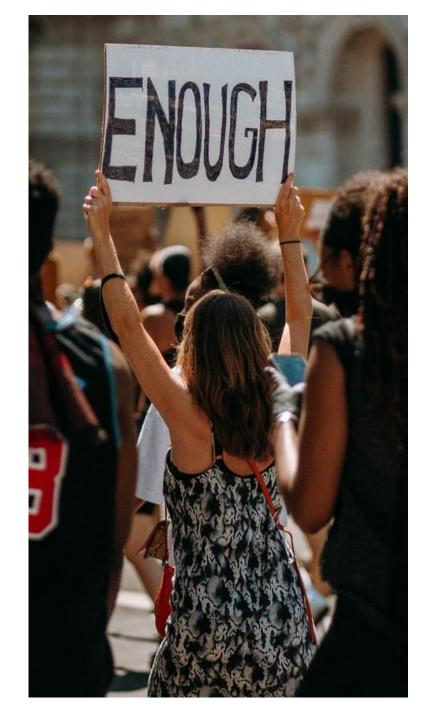
- Stimulus packages
- Policies focused on national security and self-sufficiency
- A changing regulatory environment



SOCIETAL RISKS

Social instability and public scrutiny:

- Company ethics
- Equal opportunities
- Climate change



THERE ARE OPPORTUNITIES!





- Take a longer-term view on risk
- Leverage a holistic and diverse view on risk to improve resilience
- Evaluate organizational agility and empower leaders and employees
- Make needed shifts in strategy

APPENDIX

THE REPORT'S IMPERATIVES CAN HELP EXPLORE YOUR RISK ASSESSMENT EFFORTS AND RESILIENCE TO MACRO-LEVEL CHANGE, VOLATILITY AND DISRUPTION

Risk area	How well do you understand your exposure to?
(Geo)political	Populist government policies and government gridlocks
	 Failure of national or regional governance
	 Interstate conflict and spill-over effects to technology and infrastructure investment
Societal	Strikes and social unrest
	 Food and water crises
	 Rapid and massive spread of infectious disease
	 Large-scale involuntary migration
	Stakeholder activism and loss of social license
Economic	 Protectionist initiatives (trade, investment, workforce)
\$€¥£	 Market volatility from trade war uncertainties
	Fiscal crises
	Mass unemployment and livelihood crisis
Technological	 Large-scale cyber attacks as well as data fraud/theft
	 Breakdown of critical information infrastructure and networks
	 Emerging risks from new technologies (e.g. deep fake)
	 Cyber sovereignty and splintering of global networks and regulation
Environmental	Climate change & extreme weather events
	 Biodiversity loss and ecosystem collapse
	 Natural and man-made catastrophes
	Fast-moving regulatory pressures on energy transition

How would you rate your preparedness with regard to...?

- Anticipation of emerging risk
- Strategic agility
- Financial and physical resilience to shocks
- · Supply chain disruption
- Contingency planning
- · Personnel stewardship
- Stakeholder activism and threats to social license





We are leaders in risk, strategy and people. One company, with four global businesses, united by a shared purpose to make a difference in the moments that matter.

Marsh GuyCarpenter Mercer OliverWyman